

**SANTA CRUZ COUNTY
PROBATION DEPARTMENT**

**CONTINUUM OF
JUVENILE SERVICES**

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**SANTA CRUZ COUNTY PROBATION DEPARTMENT
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MISSION STATEMENT

The following mission and vision statement guides all of Santa Cruz County Probation services and programs.

The Santa Cruz County Probation Department is committed to preventing crime and helping repair harm caused by crime. We promote:

*Community Safety and Health
Offender Accountability and Opportunity for a Positive Change
Justice for Victims
Respect and Fairness for All*

Our vision is to be a leader and an active partner with the community in promoting safety and in building productive futures. We hold these values:

*Integrity
Excellence
Compassion
Creativity
Respect
Fairness*

SYSTEM OF CARE PHILOSOPHY

Since 1989, the Santa Cruz County Probation Department has been a key partner, with Santa Cruz Children's Mental Health, in the California System of Care. The System of Care (SOC), was established by the Children's Mental Health Services Act to create a service delivery system that is community-based, comprehensive and distinguished by full integration of interagency partners. Services are provided to children and their families who are at risk of separation due to Court ordered out-of-home placement.

Essential values of System of Care are as follows:

- Family preservation – children shall be maintained in their homes with their families whenever possible;
- Least restrictive setting – when out-of-home placement is necessary, children must be placed in the least restrictive setting appropriate to their needs;
- Natural setting – children benefit most from mental health services provided in their natural environments, where they live and learn. These include home, school, foster home or a juvenile detention center;

- Interagency collaboration and coordinated service delivery system – the primary child serving agencies shall collaborate at the policy management and service levels to provide a coordinate, goal directed system of care for seriously emotionally disturbed children and their families;
- Family involvement – family participation is an integral part of assessment, evaluation, intervention and treatment;
- Cultural competence – service effectiveness is dependent upon both culturally relevant and competent service deliveries.

Evidence Based Practices and Public Safety Goal

The department is committed to research-based probation strategies to ensure public safety through recidivism reduction, reduce victimization, and maximize successful completion of supervision terms. This is accomplished through evidence-based supervision, addressing issues that drive criminal behavior, alternatives to incarceration, and providing services and interventions, proven to reduce recidivism by matching the programs provided with individual needs. Furthermore, it is important that Probation is viewed as a strong alternative to incarceration and has the confidence of judges, prosecutors, the defense bar, and law enforcement for being a viable public safety option that reduces recidivism.

The department has adopted key evidence-based supervision strategies to meet the objectives of reducing crime, reducing victimization, maximizing resources, and being good stewards of the public's money used to address issues related to moderate to high risk offenders.

BALANCED AND RESTORATIVE JUSTICE

All of the programs and services that follow were developed and implemented with these system of care values as fundamental guideposts. In addition, Probation seeks to provide programs that help youth repair the harm created by their crimes through providing services to victims and community members who have been impacted by crime. The department implements **Balanced and Restorative Justice Programs** that provide opportunities for youth to develop competencies that will help them to become self-reliant, productive citizens.

Balanced and Restorative Justice encompasses an alternative framework for the juvenile justice system that acknowledges three primary stakeholders: the *victim*, the *community* and the *offender*. This contrasts with existing justice principles of retribution and rehabilitation, in that it seeks to balance the distribution of resources among the three stakeholders. The goals of Balanced and Restorative Justice are *accountability*, *competency building* and *public safety*.

DETENTION REFORM

In 1999, the Probation Department became a model site for the Annie E. Casey Foundation's Juvenile Detention Alternatives Initiative (JDAI). The Initiative seeks to eliminate unnecessary

use of secure detention; utilize data-driven decision making; improve court processing; develop risk-based detention criteria; increase the use of community-based detention alternatives; improve conditions of confinement; reduce disproportionate minority confinement, and address inequities and needs of special populations. Many of the programs in the Juvenile Continuum of Services are designed to help meet the goals and objectives of the JDAI.

In 2012, Probation invested further in Evidenced Based Practice (EBP) by implementing use of the Juvenile Assessment and Intervention System (JAIS). The JAIS provides an Initial assessment, used for establishing initial risk to reoffend, a JAIS (Full Assessment) which assess Risk, Needs and Supervision Strategies and a Re-Assessment. It is a valid and reliable assessment instrument that allows us to assess a youth's needs, risk to reoffend and helps guide decisions regarding resource and services to meet the needs of the youth and family while maintaining public safety.

Disproportionate Minority Contact

Beginning January 1, 2007, the Probation Department was awarded a federal grant administered through the Corrections Standard Authority (CSA). The purpose of this grant is to deepen the local effort to reduce disproportionate minority contact (DMC). Probation contracts with the W. Haywood Burns Institute, who along with other expert consultants provided staff and stakeholder training on DMC and participate in a core working group that meets every two months. The Burns Institute also assists the department in performing a high-level data analysis of how probation youth pass through key points in the juvenile justice system and help determine if decisions are equitably made for all youth. Expert consultants also provide assistance integrating data elements, develop a data interface, conduct analysis, and provide reports of findings and outcomes associated with DMC reduction. A key part of the DMC work is to engage local stakeholders in the DMC work and provide them training and technical assistance. A graduated response grid and the use of incentives were developed to use for probation violations and increase positive activities. Their use has become part of the intervention system accessed by officers on a regular basis. This allows for a varied response as a positive disciplined response.

PROGRAM AND SERVICE SUMMARIES

Some of the following programs and services were established in 1997/1998 with funding from the Federal Welfare Reform Act, as implemented in the State of California, and are services which support System of Care, Balanced Restorative Justice and Juvenile Detention Reform goals. Federal Welfare Reform Act Funding is now known as Juvenile Probation Camp Funding (JPCF). Additional community-based supervision programs were added in 2001 with funding from the Juvenile Justice and Crime Prevention Act and the Juvenile Accountability Block Grant Program. In 2008, The California Department of Juvenile Justice Realignment funds (SB81) have helped the department to expand services for high-risk youth in the community and in the institution and supports transition services. In September of 2009, Probation was awarded American Recovery Act Funding to support neighborhood-based probation supervision services and community contracts. These funds are being used to continue to assist the department with community based programs designed to help heal victims, neighborhoods and the offender.

Also included are descriptions of basic probation services provided by the department.

Victim's Services

Services include a Victim Awareness Education, offered to youth in an effort to raise their level of awareness regarding the impact their delinquent acts have had upon their victims. The Victim/Offender Dialog program provides trained facilitators to expedite a direct dialog between victim and offender, if the victim chooses such a contact. Studies have shown that such contact provides a healing experience for the victim as well as an opportunity for victim and offender to develop a mutually agreed upon plan to address the harm caused by the crime.

Neighborhood Accountability Boards

First implemented in July 1999, community-based, citizen panels have been established in the five supervisorial districts, providing opportunities for community members to take an active role in confronting and resolving the problem of juvenile crime within their own neighborhoods. The program provides an effective alternative to prosecution of first time offenders by holding the youth accountable through a variety of sanctions including restitution, community service, education and counseling. Panels are conducted in Spanish as well as English.

Probation Internships

Established in 1997, in partnership with University of California at Santa Cruz, juniors and seniors in psychology, sociology, and community studies provided program enrichment, support, mentoring and tutoring services to youthful offenders. This program has now expanded to include students from San Jose State University, California State University at Monterey Bay, Cabrillo College and adults from the community, wanting to learn more about juvenile justice and/or who considering careers in this field. Interns are placed in the juvenile hall where they can assist in the classroom and provide tutoring; placed at the Luna Evening Center, and in several of the specialized units.

Teen Peer Court-County Office of Education

The Teen Peer Court Program is operated out of the Student Services Division under the supervision of the Assistant Superintendent of Student Services and the Program Coordinator of Student Support Services. The Teen Peer Court is a program run by teens for teens. Teen offenders, between the ages of 13 and 17, who have committed a misdemeanor crime, have their cases heard by a jury of their peers. The teens perform the roles of prosecuting and defense attorneys, bailiff, clerk and jury. A local volunteer judge or attorney presides as Judge and is the only adult directly involved in the Court proceedings.

Parent and Teen Support Services

Cara y Corazon and Joven Noble

Cara y Corazon is an 8-week educational series that focuses in strengthening the parent-child relationship. The lesson goals are to re-integrate family traditions and values that support the unity and harmony of the family. Through this educational series, parents reconnect with their own personal, family and cultural strengths to create and maintain a balance to guide and support their loved ones in their daily lives.

Parents are provided with a mechanism to connect with community resources and encouraged to form a multi-ethnic parent community support and action group to address common issues

Joven Noble is a comprehensive, indigenous based youth leadership development program that supports and guides young men through their manhood “Rites of Passage” process. The 8 to 12 - week sessions cover a variety of topics.

Probation youth and families are referred to the MHSA Calendar of Prevention and Early Intervention (PEI) free classes offered at various school sites and community based agencies throughout the County.

Home Supervision

Home Supervision is used by the court in lieu of detention in the Juvenile Hall. In this program, the Alternatives to Detention (ATD) Probation staff, specifically, a group supervisor, supervises youth, seven days a week, in their own homes. Home Visits, school visits and phone calls are made at various times during the day or evening. Each group supervisor may supervise a maximum of 10 youth at one time. Youth may not leave home except to go to school, work, authorized treatment programs or other approved appointments, if accompanied by their parents. This program normally lasts until final disposition.

Electronic Monitoring Program

The Electronic Monitoring Program is a more intensive form of Home Supervision, in that the youth are pending court are supervised electronically as well as through personal contact. Youth are fitted with a transmitter attached to their ankle by a strap, and a receiver is attached to the youth’s phone. If the youth travels outside the home, the receiver reports this to a supervision center, which notifies Probation. The youth placed on this program would generally be in the Juvenile Hall pending court hearings, but are deemed to be safely placed at home with the reporting device and intensive supervision by the ATD staff..

OASIS Detention Alternative Program

Youth Services provides community-based wrap around services appropriate to the individual needs of youth on home supervision and electronic monitoring. The program assists families and youth during the time period of release from Juvenile Hall detention until the court disposition. Services are targeted to give families an increased understanding of the juvenile court process and the probation system. The primary goals of the program are to assure that the youth attend

all court hearings and does not re-offend or violate the home supervision or electronic monitoring contract. The Youth Services counseling staff and probation staff have weekly case management meetings. Youth Services counselors attend court hearings, make home visits with youth and parents, and provide educational and recreational groups on Friday and Saturday.

Luna Evening Center

Beginning in February 2005, the probation department opened an evening center to provide a community based response to violations of probation or new criminal offenses that provides assessment services, skill building activities, community service, educational, vocational and treatment services. Youth are ordered into the program by the court for a period of 12 to thirty days. A particular focus at the evening center is to respond to continued substance use and abuse. Children's Mental Health and Drug and Alcohol Services Clinicians, Probation Staff, and the Alcance formerly known as Community Restoration Program (CRP) work jointly to provide programs from 4-8 PM, Tuesday through Friday and a 6-hour work day each Saturday.

Azteca Soccer Program

The Azteca Soccer program was formed by an interested Probation Officer who wanted to provide Probation youth the opportunity to participate in a team sport. The program is receiving Probation support in the form of time, funds and fans. The business community has stepped up to provide team uniforms and supplies. Probation youth and non-probation youth comprise team membership while family members support the team by fundraising and attending games and practices. Due to high demand, an outdoor soccer team was formed in 2014 and adds additional playing time and support to these youth.

Teen Parent Mediation

The Conflict Resolution Center (CRC) provides Teen/Parent Mediation to families in conflict, including families who were re-connecting to their teens as they were preparing to go home from Juvenile Hall. This service helps us expedite releases from juvenile hall, especially when parents are refusing to pick up a child who is releasable. This is one of the target populations of our reform efforts: low level/risk youth held in detention. CRC can offer the parents support to develop release plans that make them feel more comfortable about picking up their child.

CRC provided a variety of services for all families that were referred to the program. They helped families to: Learn anger management and communication skills; strengthen their relationships with each other; resolve conflicts and get along; and develop mutual agreements for a wide variety of issues and concerns. CRC involved trained community volunteers in facilitating the mediation process.

Parent Teen Mediation provides families with a unique opportunity to discuss their issues, develop mutual understanding, strengthen their relationships and come to agreements about how to live together. This can include addressing such issues as school, homework, chores, car use, siblings, step-parents, curfew, substance use, chronic and acute conflicts and how everyone talks with each other. Many families often find success in just one or two sessions and are very

pleased with being offered this program, which is so effective and supportive for their daily lives and for helping them meet overall goals.

Alcance formerly known as Community Restoration Program (CRP) and Job Training Mentorship Project

The Probation Department, in collaboration with the Santa Cruz County Planning Department, the Public Works Department and the Community Action Board (CAB), established the Alcance Program as an alternative to commitment days in the Juvenile Hall.

Seven to ten youth work under supervision each weekend day (and some weekdays in the summer) on community restorative projects such as stream and trail clearance, erosion control, native plant restoration and other activities that benefit the community. A youth works one day on the Alcance work crew in lieu of one day in the Juvenile Hall. This program has been very successful and received an award from the Criminal Justice Council of Santa Cruz County for creating effective partnerships to solve juvenile crime problems and strengthen the community.

CAB, in partnership with local business, also operates the Job Training and Mentorship Project. This project provides training, subsidized employment and mentors for 25 youth who have previously successfully participated in the Alcance program. Youth are matched with appropriate local businesses based on their interests and talents. Following successful completion of the training program, the businesses will hire participating youth.

Aggression Replacement Training

Probation staff in North and South County facilitate the evidence-based Aggression Replacement Training (ART) Program for Probation youth in school and community settings. Aggression Replacement Training has proven to reduce gangs and youth violence. Aggression Replacement Training uses strategies found in the OJJDP Model Programs Guide that provide a multimodal psycho educational intervention designed to alter the behavior of chronically aggressive adolescents and young children to improve social skill competence, anger control, and moral reasoning.

BASTA (Broad Based Apprehension Suppression and Treatment) Intervention Services- North and South County

The BASTA Intervention Services model is a youth driven, multi-disciplinary team approach to working with at risk youth on probation who are ready to make a positive change. The model utilizes key components of Family Conferencing strategies as well as core principals of the Wraparound Program philosophy. This model is intended to be flexible to meet the needs of the youth. The goal of BASTA is to improve community safety, reduce recidivism, and connect at risk youth with positive, pro-social activities.

BASTA Intervention Team (B.I.T.)

B.I.T. is a collaborative partnership with Watsonville Police Department, Santa Cruz County Probation, parents, Pajaro Valley Prevention and Student Assistance, Children's Mental Health, and others who offer support to the youth (both individuals and agency staff)

Teams: The teams are organized around the family's needs; the family chooses their team. The only constant participants include a Watsonville police officer and a probation officer.

Purpose: The purpose is to address the life choices and behaviors a youth is currently making, and to understand the needs of each individual involved in the intervention. At the beginning of the intervention a "Conocieminto" or a getting to know each other session is held. This enables law enforcement, the youth, the family and other service providers to break down barriers, as well as allow the family and team to speak openly about their concerns.

Goals:

1. Lower recidivism;
2. Build youth self-esteem and confidence;
3. Strengthen relationships between youth and family;
4. Strengthen relationships between youth and law enforcement;
5. Encourage and teach better decision making;
6. Assess needs and provide service;
7. Promote positive school engagement and/or employment attainment;
8. Set weekly goals: short, mid-term, and long term (conferencing model).

Target population: Deep-end youth

Critical Incident Team (C.I.T.)

C.I.T is a collaboration between the Watsonville Police Department, Santa Cruz County Probation, Pajaro Valley Prevention and Student Assistance and Clergy.

Purpose: To reach out to victims of gang related violent crimes (Homicides, attempted homicide and other serious violent assaults) in the community.

Target population: The community victims of gang related violent crimes.

Goals:

1. To prevent retaliation from family, friends, and the victim;
2. To address the victim's concerns;
3. To clarify and answer questions related to the investigation, arrest and the court process;
4. To assist victims by having clergy available for support, if needed;
5. To refer victim and/or victim's family to services.

Juvenile Supervision Programs

Regular Supervision Caseloads North and South County of Santa Cruz

This caseload supervises low and moderate risk youth according to the JAIS Risk Assessment. The Probation Officers maintain regular contact with youth placed on probation by the court, and helps the youth to fulfill their terms of Probation ordered by the court. Contacts may be made with youth at their school, the probation office, home, community and in Court. There are two of these caseloads; one serves youth in North County and the other serves youth in the Watsonville area. Caseload size varies from 30-60 youth. The South County has additional support for youth that are on Probation on 654.2 (six month grants) or 725A (six months without wardship). The Probation Alternatives Support Services program (PASS) supports youth in meeting their terms and conditions of Probation to reduce the likelihood that they will recidivate.

City of Santa Cruz Diversion Caseload - SCPD

Funded by the City of Santa Cruz, the Santa Cruz County Probation/Diversion Officer is stationed at the Santa Cruz City Police Department. The Probation Officer works closely with the City Police to create an array of graduated responses designed to prevent recidivism for first time offenders within the project area. Additionally, the diversion officer acts as a liaison between police and probation in order to facilitate communication, share intelligence, assist in staffing special events in the downtown area and participates in community efforts to reduce juvenile delinquency and truancy. Additionally the diversion officer is an active member of Neighborhood Accountability Boards (NABS) and the Student Attendance Review Board(SARB).

Probation Prevention Services Caseload/ County Office of Education Intervention and Supervision Services -South County

This caseload provides prevention and intervention services for youth on court ordered informal probation. The probation officer is also the Azteca soccer team coach and coordinator. As the Azteca coach, the officer works with probation involved youth who are referred to the soccer program as a means to engage them in healthy pro-social activities. The officer also recruits volunteers as soccer coach/mentors who work with the youth to build team work skills, social skills and learn to mutually respect teammates and others. Additionally, the probation officer offers gang awareness education classes for parents and teens.

County Office of Education (COE), provides funding to support a Probation Officer to assist in enhancing student safety in the COE alternative education schools in Watsonville. This probation officer provides field based probation supervision of youth enrolled in COE, and can assist in connecting youth to counseling services, community service options and other pro-active prevention alternatives to aid in reducing school suspensions and crime in schools.

Geographically-based Community Accountability Supervision Programs (CAPS)

Funding began in 2001 for the state's Juvenile Justice Crime Prevention Act (JJCPA) that supports the Community Accountability Program which provides geographically based probation supervision services for three communities: City of Watsonville (2), the unincorporated areas of Live Oak and the San Lorenzo Valley. Each Probation Officer works closely with a wide array of community-based agencies, law enforcement and Family Resource Centers to develop individualized service plans and meet identified needs. Youth receive skill building curriculum and gain opportunities to fulfill restitution obligations and community service hours.

Evidence Based Practices Project: Reentry Program and Advancing Best Practices

In 2011, Probation was awarded Evidence Based Practices Project (EBPP) Federal Title II Funding to participate in a systems change approach in implementing and/or expanding the use of evidence based practices (EBP) within their local juvenile justice communities. The goal of the project is to reduce recidivism of youthful offenders by providing a comprehensive and

flexible funding source to probation departments that supports a systems change approach in implementing evidence based practices known to be effective in delinquency prevention. EBPP supports: 1) an EBP Quality Assurance Probation Officer dedicated to implementing, advancing and monitoring of the Juvenile Assessment Instrument Tool (JAIS) risk and needs assessment and other EBP interventions and; 2) the development of a collaborative re-entry program for teens returning to their communities from out-of-home placement. The re-entry program utilizes EBP interventions for youth transitioning from-out-of home placement.

FUERTE (MIOCR GRANT) Familias Unidas En Respetto, Tranquilidad y Esperanza/Families United in Respect, Tranquility and Hope

The FUERTE program, using evidence-based practices (EBP), targets juvenile offenders in the justice system (age 14-20 years) who have a diagnosable mental health illness, struggle in two distinct settings (e.g. home, school) and have notable issues of both family dysfunction and high social emotional needs. Criteria are based on validated assessments. Services are culturally sensitive to the needs of a large sub-population in the local juvenile justice system – Latino youth. Youth and their families are provided in-home services during non-traditional hours so that they can fully participate in treatment.

The FUERTE program addresses the individual and family therapeutic needs and criminogenic risks of juvenile offenders, in order to reduce recidivism, reduce unnecessary use of detention through community based alternatives, improve individual functioning, and increase family capacity/skills. Core services include: treatment matching through screening and assessment, in-home EBP individual/family therapy, intensive case management, and linkages to community-based resources.

SB 81 Program

The Department of Juvenile Justice as part of their re-alignment and re-structuring, changed the criteria for youth eligible for commitment to the Department of Juvenile Justice. As a result of this change and the passing of Senate Bill 81, funding became available to counties to provide services and programs for youth who would no longer be eligible. Therefore, this funding for Santa Cruz County provides funds for staff to supervise and create programming for youth with longer stays in Juvenile Hall and youth ages 14 through 18 years old, being directly filed in the Adult Court, but held in the Juvenile Hall pending trial and sentencing. Services in addition to rich programming in Juvenile Hall may include to family and/or individual counseling, family strengthening curriculum to interested parents, employment readiness skills for youth and various vocational workshops such as woodworking and gardening/landscaping. Youth may be eligible for monetary stipends, often used to pay restitution to previous victims. Some additional services are available through partnerships with the Workforce Investment Act and the County Office of Education.

Placement Prevention Programs

These programs were initially established in 1997 with general county funding. In 2004, services were expanded through the acquisition of SB163 Wraparound funding through the State of

California. There are two Probation Officers in this unit with each officer having a caseload of up to 10 youth utilizing the Wraparound model for all youth and families. The youth on these caseloads have been through one or more of the intensive caseloads and are in danger of being removed from their homes and ordered into an out-of-home placement due to their behavior in the community and/or continued criminal activity. Following a presentation to, and approval by, the Placement Screening Committee, Probation Officers recommend to the Court that certain youth be ordered to participate in Placement Prevention Programs.

Wraparound Program

This is a multi-system, family driven, strength-based approach, aimed at keeping youth successful on probation and in their homes. Each probation officer is a team member in a Child and Family Team consisting of the youth, their family, a Children's Mental Health team facilitator, a family specialist (Substance Abuse Services clinician) a parent partner, and any other support person(s) identified by the family. Wraparound supports values of teamwork, cultural awareness, communication and personal responsibility. Youth are active team members in the development of individualized, family-driven case plans and are encouraged to participate in programs such as anger management, drug and alcohol counseling and victim awareness on an outpatient basis. Youth and parents are provided with other outpatient services such as individual skill building activities, educational advocacy, substance abuse services, parent support and coaching sessions as well as linkages to community resources and pro-social activities for youth and families.

Family Children's Services / Probation Coordination of Services

In 2015, Family and Children's Services, the Probation Department, and the Judges of the Delinquency and Dependency Courts will enter into a Memo of Understanding to allow for the establishment of a protocol to allow for Dual Jurisdiction in Santa Cruz County. This protocol will require stronger coordination of services and provisions for a youth to be both a 300 WIC dependent and 602 WIC ward of the Juvenile Court. This is only for youth displaying criminality warranting wardship who are 300 WIC dependents of the Juvenile Court. Additionally, the protocol outlines policy and procedures to coordinate services for youth with involvement in both systems, including youth who are wards of the dependency court and are on a lower level of probation supervision. This will allow youth and families to benefit and access the strengths and services unique to each system.

PROBATION / MENTAL HEALTH CONTINUUM

As a System of Care County (SOC), Santa Cruz County Juvenile Justice Services are fully integrated with Children's Mental Health Services to create a full continuum of services for children and families who are at risk of out-of-home placement. The SOC is characterized by interagency planning councils at the policy and management levels, as well as multi-disciplinary teams at the case services delivery level. The following is a description of the programs in the integrated services system.

1. Juvenile Hall Mental Health Services / Court Services:
 - ◆ Total of (2) full-time Clinicians in Juvenile Hall provide assessment, treatment and crisis intervention.
 - ◆ Funding from a combination of Mental Health, Probation and Juvenile Probation funding.
 - ◆ Psychological testing and assessment is provided for the court pursuant to 741 of the Welfare and Institutions Code.
2. Juvenile Outpatient Services:
 - ◆ Clinicians partner with various Probation Officers work to provide early intervention and prevent out-of-home placement.
 - ◆ Clinicians and Probation Officers identify and serve probation wards with mental health issues at intake.
 - ◆ Santa Cruz County Outpatient Recovery Experience (SCCORE) is an intensive outpatient treatment program structured to introduce an individual to the various tools available to obtain a drug-free lifestyle while addressing any additional support necessary to sustain recovery, including mental health needs. The program is a comprehensive 8-week curriculum meeting twice a week in both north and south county locations.
3. Pre-Placement Screening Committee and Placement Prevention Assessment Conference Team:
 - ◆ A Probation Placement Screening Committee comprised of Mental Health and Probation staff screen all potential placements, and diverts appropriate youth to family preservation programs.
 - ◆ Critical Case Conference is set up by Probation Officer with the youth, family and interested parties (counselors, teachers other family members and advocates) which assesses strengths, concerns and needs to form service goals.
4. Family Conferencing:
 - ◆ Provides strength-based family conferences with selected parents and youth at intake, and when Placement Prevention Services are warranted.
5. Evening Center
 - ◆ Partnership between Probation, Mental Health, and Alcance

- ◆ Provides probation violation response and relapse prevention services.
 - ◆ Assessment services, evidence-based curriculum, recreation, skill building and community service.
6. Placement Prevention Programs (Wraparound Services and general funded Family Preservation):
- ◆ Partnership between Families, Family Partners, Probation Officers, and Mental Health Clinicians.
 - ◆ Community-based Clinicians supervised by Mental Health.
 - ◆ Intensive Wraparound model to prevent/reduce group home stays.
 - ◆ Funded by EPSDT, Title IV-E, JPCF and county general funds.
 - ◆ Majority of services are field based with some services provided in the home.
7. After-Care Services:
- ◆ Mental Health Clinicians and Probation Officers serve family preservation graduates beyond 18 years of age after discharge to help adjustment and to prevent recidivism.
 - ◆ AB 377 Grant/Probation/federal funds.
8. Therapeutic Behavioral Options:
- ◆ A range of short-term therapeutic services are provided to eligible court wards in residential care focused on resolution of target behaviors or symptoms which jeopardize the existing placement or which are a barrier to transitioning to a lower level of care.
9. Community-based Juvenile Justice Contractors:
- ◆ A variety of supportive programs NOT run through Mental Health (contracted to local non-profits, or run by Probation) provide additional support and resources to Mental Health/Probation.
 - ◆ Examples: Juvenile Hall detention alternatives including community work programs and intensive Home Supervision with community-based partners, utilizing Juvenile Probation/Camp Funding, provide clinical services.