



# County of Santa Cruz

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**Grand Jury**  
701 Ocean Street, Room 318-1  
Santa Cruz, CA 95060  
(831) 454-2099

May 1, 2014

To the citizens and employees of Santa Cruz County,

The Santa Cruz County Civil Grand Jury, made up of nineteen of your fellow citizens, has spent thousands of hours over the past year on these reports. Unlike most California counties, Santa Cruz County grand jurors are primarily selected through a random process. We try to represent the County as closely as possible, both in our backgrounds and in the breadth of our investigations. We do not answer to any entity, which allows us to be independent. Our goal is to investigate and report on important issues in this county in order to improve the function of our local government.

As my second year as a grand juror comes to an end, I am impressed with the amount of hard work your Civil Grand Jury has done to produce these reports. I am lucky to have been able to work with such a talented and intelligent group of people. We have all become much more knowledgeable in county matters, and each of us has come to feel passionately about the topics we investigated. We have certainly grown to understand how great a responsibility the Grand Jury has to the County's citizens and employees. We hope you feel that we have fulfilled that responsibility.

As Foreperson, I have enjoyed working with the county employees here at 701 Ocean Street. I am very grateful for all the help I have received. In particular, my thanks go to Supervising Judge Rebecca Connolly, Deputy County Counsel Rahn Garcia, Controller-Auditor Mary Jo Walker, and District Attorney Bob Lee. There are many others who have helped us on almost a daily basis, especially Peter Detlefs and Beau Hawksford in the County Administrator's Office and Shauna Soldate in the General Services Department. The entire Sheriff's Office staff has gone to great lengths to give us the information needed for several of our reports.

In the end, these reports will do no good unless they are both read and acted upon. Their Recommendations give the citizens and employees of Santa Cruz County an opportunity to improve our beautiful county. We sincerely hope that they will.

The Grand Jury dedicates these reports to the memory of Tom Davis.

Nell Griscom, Foreperson

Santa Cruz County Grand Jury 2013-2014