



Proposed 2024-25 Budget

Excerpt from
4/09/24 Budget
Hearing

April 24, 2024

**Nicole Coburn,
Assistant County
Administrative Officer**

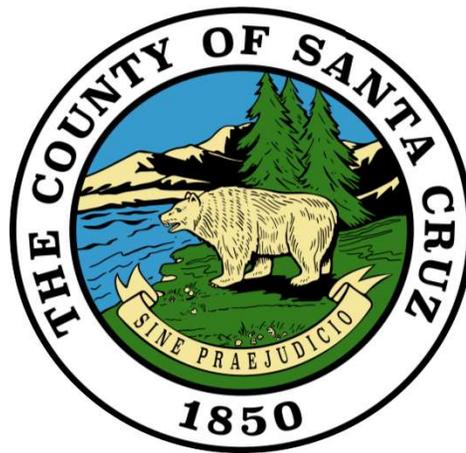


*California State
Association of Counties
2022
Challenge Award*

SANTA CRUZ COUNTY

*Online Interactive
Budget Website*

Dual Responsibilities



Excerpt from
4/09/24 Budget
Hearing



County (unincorp.)
131,747



Santa Cruz
56,156



Watsonville
51,366



Scotts Valley
11,755

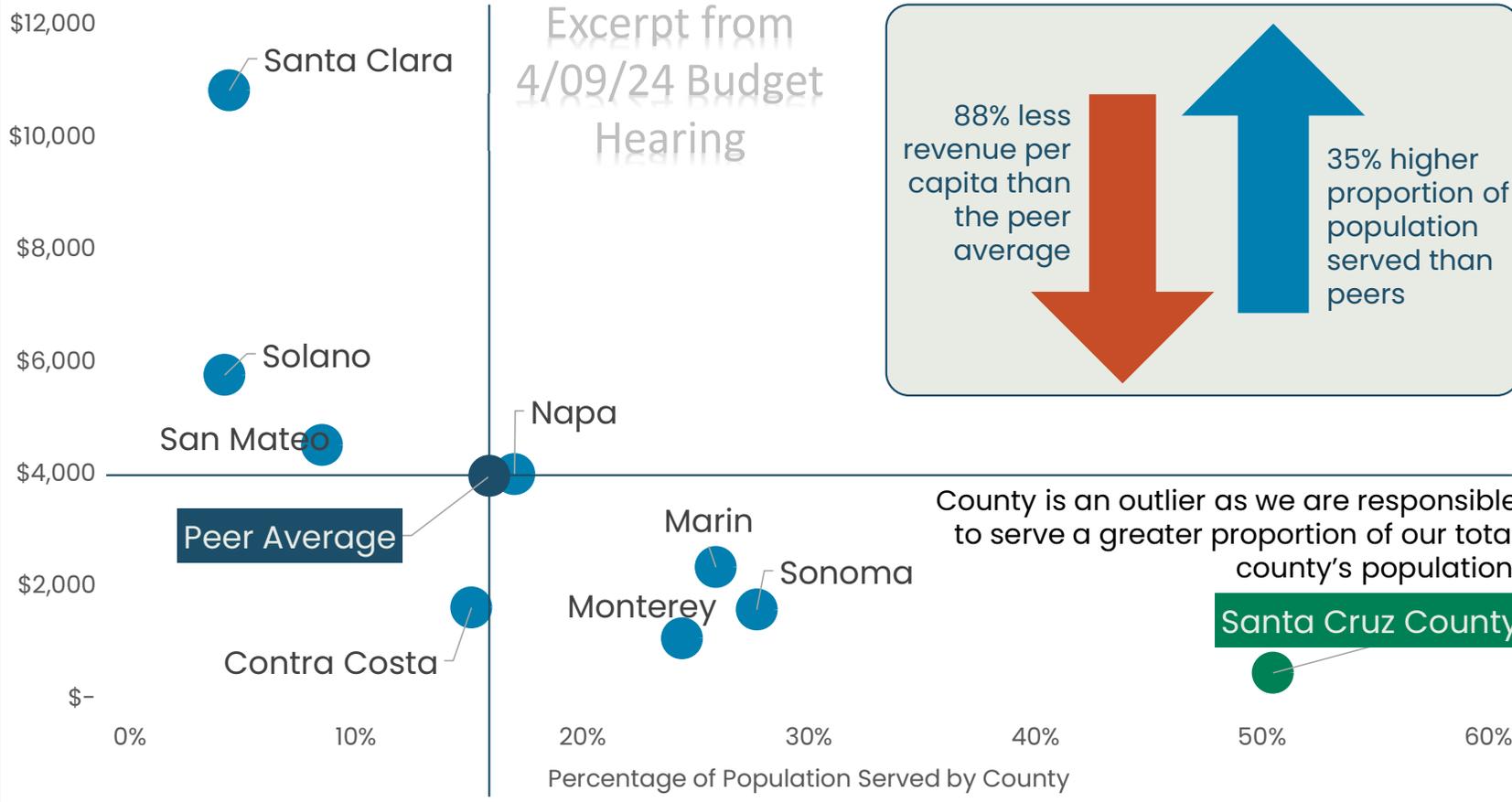


Capitola
10,091

Systematically Underfunded



Per Capita Property Tax Revenue



Introduction

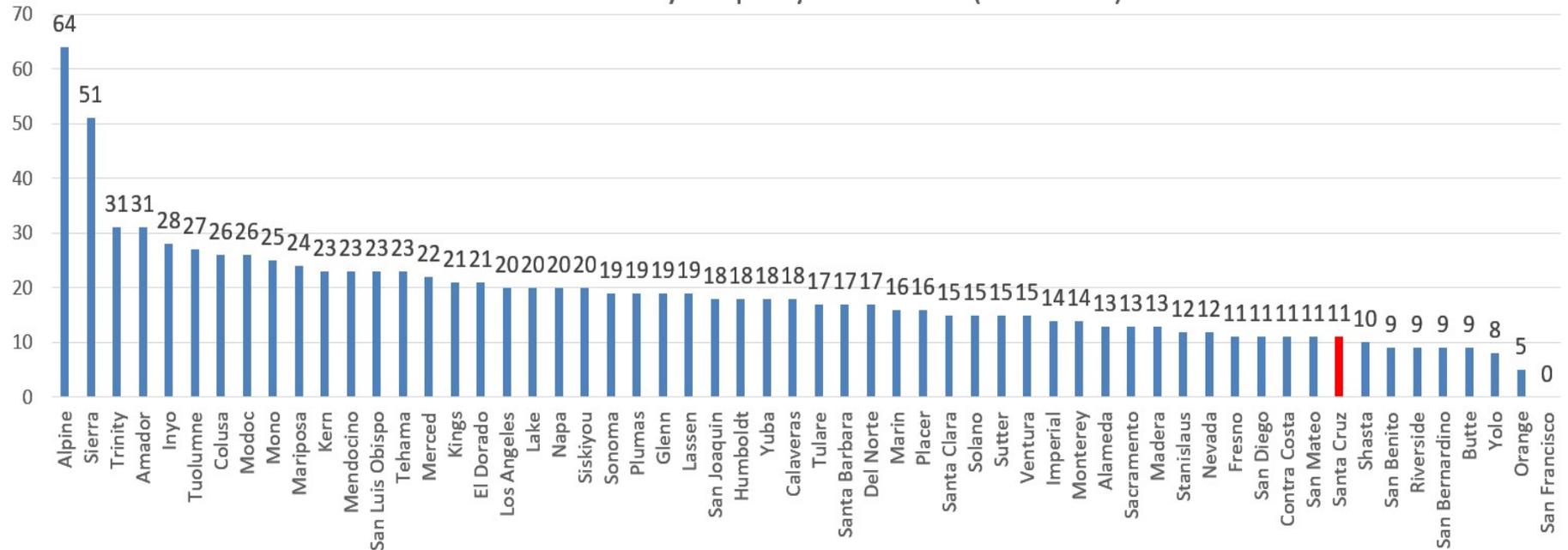
Navigating the Budget

Proposed 2024-25 Budget

Imminent Challenges

Questions - End

2022 County Property Tax Dollars (% of total)



Excerpt from
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Introduction

Navigating the Budget

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Questions - End

Disaster Event	Total Eligible Claims ⁽¹⁾	Claims Paid/Obligated	Claims Unpaid	% Paid
2017 Storms	\$89,957,130	\$69,674,057	\$20,283,070	77%
COVID-19 ⁽²⁾	\$61,276,508	\$27,913,737	\$33,362,771	46%
2020 CZU Wildfire	\$25,006,560	\$9,116,462	\$15,890,098	36%
2023 Dual Disasters ⁽³⁾	\$74,193,466	\$9,075,415	\$74,193,466	12%
Totals	\$250,433,664	\$115,779,671	\$143,729,405	46%

(1) Claim totals will change as additional 2017 and 2023 projects are further developed.
(2) Since November 14, 2023, the County advocacy efforts have yielded \$15.5 million in new obligations.
(3) 2023 Dual Disaster costs are estimated funds committed to be expended while "Claims Paid/obligated" include a CalOES CDAA "cash advance" on costs not yet officially paid.

Excerpt from
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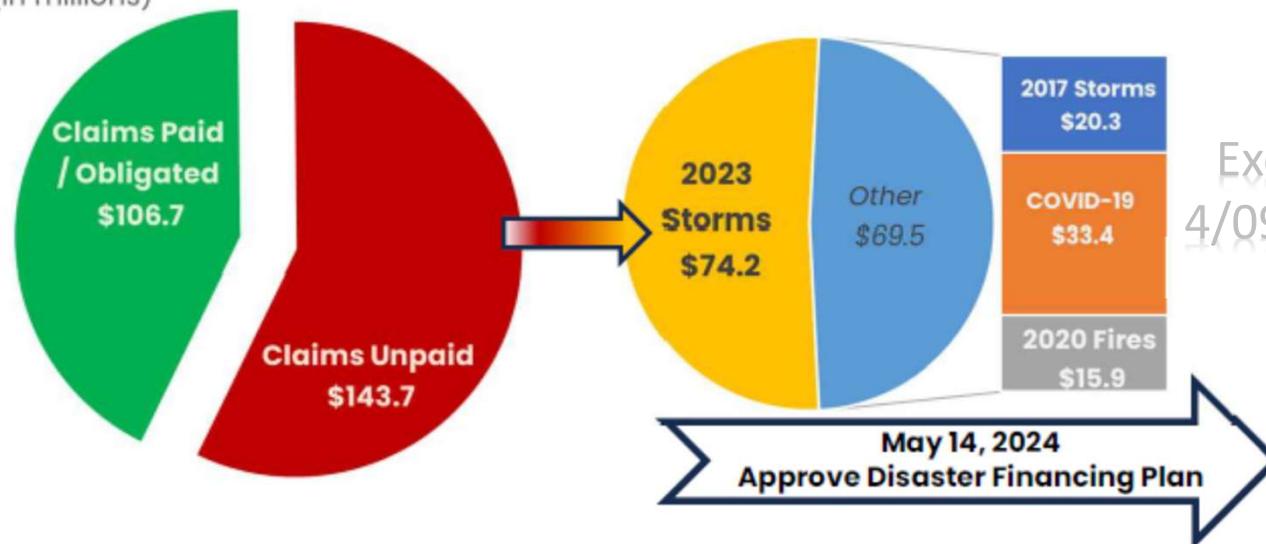
Imminent Challenges

Questions - End

Borrowing up to \$85 Million for climate disasters

Federal Disasters Claim Status

(in millions)



Excerpt from
4/09/24 Budget
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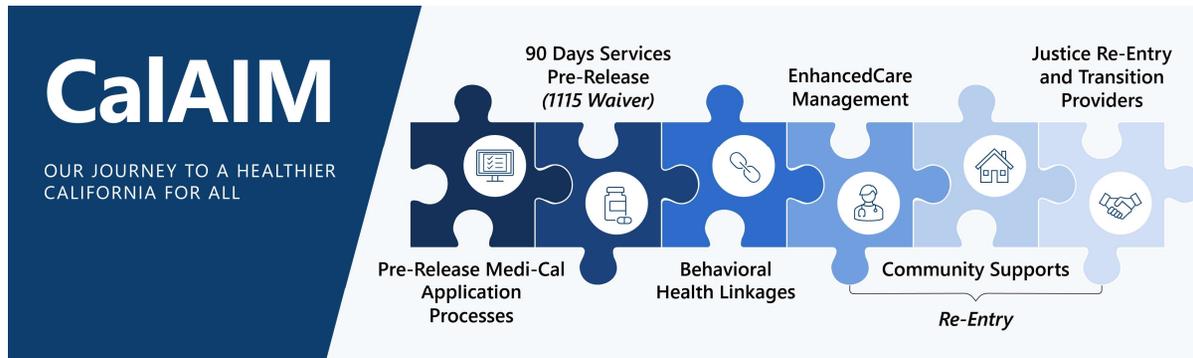
Introduction

NEW State Mandates



Navigating the Budget

CalAIM – Starts Dec 2024



Proposed 2024-25 Budget

State limits on support IST

Imminent Challenges

CARE Court

SB 43

Questions - End

Proposition 1



Excerpt from 4/09/24 Budget Hearing

Introduction

500 Westridge – Project Overview

Excerpt from
4/09/24 Budget
Hearing

“South County Service Center”

Enhanced County Services for South County

Navigating
the Budget

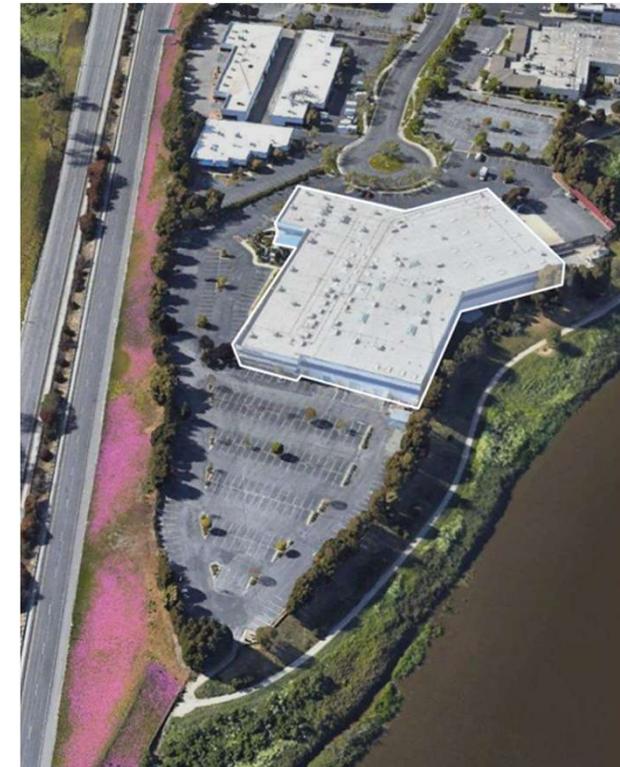
Phase I:

- Human Services Department
- Agricultural Commissioner
- Agricultural Extension
- Clerk/Elections Services
- Auditor–Controller– Tax Collector
- Other Rotating County Services

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End



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Imminent Challenges

Questions - End

Children's Crisis Residential Program & Stabilization Unit

5300 Soquel Ave

- Locally support youth in crisis
- 8-bed Crisis Stabilization Unit & 16-bed Crisis Residential Program
- Divert youth from out-of-county psychiatric hospitalization
- Significantly grant funded
- Only 14 facilities in CA

Excerpt from
4/09/24 Budget
Hearing



Introduction

Low-Barrier Navigation Centers

Navigating the Budget

- Transition into permanent housing (“Housing First” principles)
- Entry through referral and assessment
- Service-rich (Health/SUD treatment), safe environment, staffed 24/7
- Helps reduce homelessness

Proposed 2024-25 Budget

- **Bridge Housing Site, 2202 Soquel Avenue, Santa Cruz**
34 units, \$10.2M state funding, CARE Act and others, late 2024
- **Recurso de Fuerza, 118 First Street, Watsonville**
34 units, ERF grant w/ Monterey Co., So. County/Pajaro clients, late 2024
- **Coral Street Navigation Center, 125 Coral St., Santa Cruz (planned)**
100+ units, partnership w/ County, city of Santa Cruz, Housing Matters, Dientes

Excerpt from
4/09/24 Budget
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Imminent Challenges

Questions - End

Permanent Supportive Housing

Excerpt from
4/09/24 Budget
Hearing

Low-barrier affordable housing with supportive services.

- **Veterans Village, 8705 Highway 9, Ben Lomond**
20 units for veterans at risk of homelessness, early 2026 with add'l \$6M+ funding
- **Casa Azul, 801 River Street, Santa Cruz**
7 units adjacent to Housing Matters' campus on Coral Street
- **Park Haven Plaza, Soquel**
35 units for very low-income veterans and youth exiting foster care, early 2025



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Navigating
the Budget

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Questions -
End



Navigating the Budget

Budget Starting Page

Excerpt from
4/09/24 Budget
Hearing

- Introduction
- Navigating the Budget
- Proposed 2024-25 Budget
- Imminent Challenges
- Questions - End

SANTA CRUZ COUNTY
STRATEGIC INITIATIVES

STRATEGIC PLAN AND EQUITY FRAMEWORK BUDGET OPERATIONAL PLAN COMMUNITY RESULTS

Proposed 2024-25 Budget

Financial Summary
Personnel Summary
Line-Item Detail
Debt Service Summary
OpenGov Online Budget

Overview
Economic Outlook
< Budget Summary
Your Tax Dollars At Work
Department Budgets >
Budget Policies & Resources >

Vision Santa Cruz > Budget

Overview

- Overview
- Economic Outlook
- Budget Summary
- Your Tax Dollars at Work
- Department Budgets
- Budget Policies & Resources

I am pleased to present the Fiscal Year 2024-25 Proposed Budget. The Proposed Budget makes prudent investments in Board priorities and follows sound financial practices allowing us to maintain the County's reserves and excellent bond rating. These fiscally responsible practices have served us well and will help the County to navigate the fiscal challenges we face in the coming years.

Carlos J. Palacios
County Administrative Officer

[Read the complete CAO Budget Message](#)

Chose either the drop-down BUDGET or click into each section

Introduction

Navigating the Budget

Proposed 2024-25 Budget

Imminent Challenges

Questions - End

Departmental Budgets

Excerpt from
4/09/24 Budget
Hearing

The screenshot shows the County of Santa Cruz Departmental Budget website. The main heading is "Proposed 2024-25 Budget". The page is divided into sections for "Board of Supervisors" and "Overview".

Annotations:

- A red circle highlights the "Select a Department" dropdown menu. A red arrow points to the "Health & Human Services" option. Text: "Click Dept tile or scroll by using [Select a Department]".
- A red circle highlights the "Overview" section in the left sidebar. A red arrow points to the "Overview" section. Text: "Click to move down or scroll down to each section".

Website Content:

- Navigation: BUDGET, OPERATIONAL PLAN, COMMUNITY RESULTS
- Left Sidebar (Departmental List):
 - 911 Communications Center
 - Agricultural Commissioner
 - Agricultural Extension
 - Animal Control Services
 - Assessor-Recorder
 - Association of Monterey Bay Area Governments
 - Auditor-Controller-Treasurer-Tax Collector
 - Board of Supervisors
 - Cannabis Licensing
 - Capital Projects
 - Child Support Services
 - Community Development Land Int...
- Main Content Area:
 - Health & Human Services
 - Child Support Services
 - Public Safety & Justice
- Right Sidebar (Board of Supervisors):
 - Overview
 - Budget Summary
 - Department Services and Objectives
 - Budget Charts and Data
 - Staffing Chart and Data
- Mission Statement: "To set priorities and policies for the overall operations of the various County departments and districts, and appropriate and spend money on programs that meet the needs of County residents."
- Department Overview: "Pursuant to the provisions of the California Constitution, the Board of Supervisors governs the Santa Cruz County unincorporated area and is the executive and legislative governing body of the County of Santa Cruz. The Board directs overall operations of the various County departments and districts by establishing policies and approving the budgets and financing for all of County government and certain special districts."

Introduction

Navigating the Budget

Proposed 2024-25 Budget

Imminent Challenges

Questions - End

Departmental Divisions & Services

Excerpt from 4/09/24 Budget Hearing

Department Services and Objectives

Select a Budget Year ▾

Overview	Total Expenses	Total Revenues	General Fund Contribution	Other Fund Contributions	Funded Staffing	Website
Budget Summary	266,865,679 (+3 %) ¹	247,931,412 (+2 %) ²	\$18,605,865 (+24 %) ³	328,402 (-23 %) ³	725.25 -42.35 ⁴	Health Services

Click to learn more about each Division or Services within the Division

Click the Services Table to open up more details

DIVISIONS	SERVICES	SERVICE OVERVIEW
Behavioral Health →	Adult Mental Health →	Adult Mental Health →
Clinic Services	Substance Use Disorder	Expenses: 28,904,746
Environmental Health	Mental Health Managed Care	Funded Staffing: 64.00
Health Benefits Division	Children's Mental Health	OPERATIONAL PLAN OBJECTIVES
Public Health	Residential Mental Health	<ul style="list-style-type: none"> AMENDED: Accessible Website (Language ADA Content) - Last updated 6/30/2023 IN PROGRESS: Behavioral Health Care Transition Tool - Last updated 6/30/2023 IN PROGRESS: Links to Care (Increase Access) - Last updated 6/30/2025 IN PROGRESS: Staff Onboarding (Standard Orientation) - Last updated 6/30/2024
Administration	Specialty Mental Health	
	Access and Crisis	
	Behavioral Health Support	

Adult Mental Health

SERVICES	SERVICE CHANGES
Provides Specialty Mental Health outpatient services inclusive of psychotherapy, case management, occupational therapy and medication support to individuals with serious mental illness. Contract service providers also offer intensive residential treatment, long term residential care, permanent supported housing and peer-run support services. Revenues for Behavioral Health are budgeted within the Administration service.	<p>Contribution Changes: Implement a population-focused and geography-focused reorganization of services, to decrease staff time spent on travel to clients. Allocate more services to Behavioral Health Division's South County/Freedom Campus location to improve client outcomes through increased access to services where 60% of clients reside.</p> <p>Personnel Changes: Add 1.0 full-time equivalent (FTE) Departmental Admin Analyst to program development, grant proposal development, grant management, support Program Director in delivering performance improvement by analyzing data, and provide administrative analyst support to Adult Mental Health.</p> <p>Funding Changes: Accepted additional funds from a State of California grant for the Behavioral Health Bridge Housing program.</p>
Expenses: 28,904,746 (+13 %)	Revenues: 132,784 (0 %)
Funded Staffing: 64.00 (+7.00)	
Main Funding Source: State/Federal	Primary Clients: Public Clients
Strategic Plan Focus Area: Comprehensive Health and Safety	

Introduction

Transparency Portal by OpenGov

Excerpt from
4/09/24 Budget
Hearing

Navigating
the Budget

- Overview
- Economic Outlook
- Budget Summary**
- Your Tax Dollars at Work
- Department Budgets
- Budget Policies & Resources

Budget Summary

The \$1126 billion Proposed Budget includes a balanced \$754.2 million General Fund that prioritizes sustaining existing commitments and capacity. The County faces significant financial constraints due to unreimbursed disaster costs and ongoing challenges with infrastructure repair and recovery.

The budget continues prudent financial practices, maintaining reserves at a 10.5% funded level and reflecting the County's commitment to fiscal stability, but concerns remain about the adequacy of reserves for future climate emergencies and economic downturns.

- Financial Summary
- Personnel Summary
- Line-item Detail
- Debt Service Summary
- OpenGov Online Budget

Proposed
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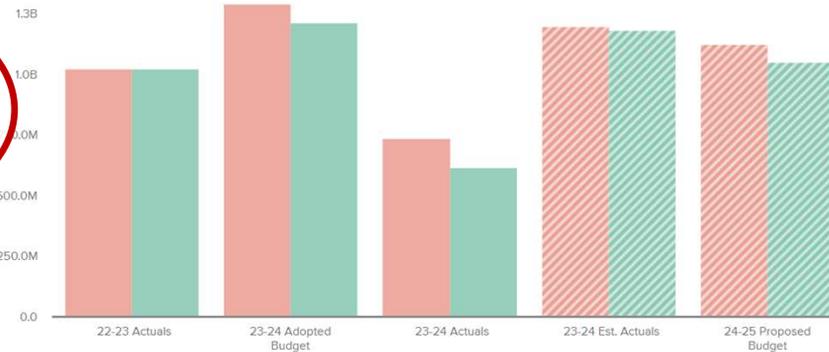
FY 2024-25 Proposed Budget

Updated On 8 Apr, 2024

← Back ↻ History ↺ Reset

Broken down by
Types

Visualization



Preset Starting reports (Views) or endless customization

Scroll down to access starting reports (Views)

Imminent
Challenges

Questions -
End

FY 2024-25 Proposed Budget

Updated On 8 Apr, 2024

← Back ↻ History ↺ Reset

Broken down by Types

Visualization

Sort Large to Small

- Expenses
- Revenues

Filters Views

General Fund Expenses and Revenues

General Fund Expenses by Government Area

Total Revenues and Expenses

911 Communications Center Expenses

Agricultural Extension Expenses

Agricultural Commissioner Expenses

Agricultural Commissioner Expenses

AMBAG Expenses

Animal Control Services Expenses

Assessor-Recorder Expenses

Auditor-Controller-Treasurer-Tax Collector Expenses

Board of Supervisors Expenses

Cannabis Licensing Expenses

Capital Projects Expenses

Child Support Services Expenses

Community Development and Infrastructure (CDI) Expenses

CDI Planning GF Expenses

CDI Planning Housing Funds Expenses

Contingencies Expenses

CORE Investments Expenses

CORE Investments Expenses

County Administrative Office Expenses



Proposed 2024-25 Budget

Proposed 2024-25 by Fund

Introduction

Navigating the Budget

Proposed 2024-25 Budget

Imminent Challenges

Questions - End

Proposed 2024-25 Budget - All Funds	2022-23	2023-24	2023-24	2024-25	Change from
Expenditures by Fund Type	Actuals	Adopted Budget	Estimated Actuals	Proposed Budget	Adopted
General Fund	698,350,698	766,260,133	754,331,483	754,152,454	(12,107,679)
Internal Service Funds	104,000,903	143,312,151	136,275,513	174,166,352	30,854,201
Enterprise Funds	27,369,494	43,193,346	35,318,653	35,366,421	(7,826,925)
Special Revenue Funds	101,538,045	164,102,819	119,589,561	78,535,687	(85,567,132)
Capital Project Funds	36,888,117	88,120,592	86,181,181	6,399,112	(81,721,480)
Special Districts and Other Agencies	43,393,892	62,225,504	46,922,337	60,741,629	(1,483,875)
Less Than Countywide Funds	13,750,946	19,984,498	19,753,702	16,372,749	(3,611,749)
Total	\$1,025,292,095	\$ 1,287,199,043	\$ 1,198,372,430	\$ 1,125,734,404	\$ (161,464,639)

Excerpt from
4/09/24 Budget
Hearing

Proposed 2024-25 by Category with Proposed Staffing

Introduction

Navigating the Budget

Proposed 2024-25 Budget

Imminent Challenges

Questions - End

Proposed 2024-25 Budget - All Funds by Category		Revenue	Expenditures	General Fund Contribution	Other Fund(s) Contribution	Proposed Staff (FTE)	Change from Adopted
General Government	\$ 91,783,176	\$ 151,588,842	\$(24,755,880)	\$(35,049,786)	335.00	12.00	
Health and Human Services	421,198,803	470,957,269	(49,430,064)	(328,402)	1,338.25	(43.35)	
Land Use and Community Service	226,229,913	266,514,840	(16,587,259)	(23,697,668)	437.31	(7.75)	
Public Safety and Justice	85,540,423	213,485,285	(124,873,461)	(3,071,401)	664.00	5.00	
Capital Projects	4,172,820	9,287,716	-	(5,114,896)	-	-	
County Financing	223,298,250	13,900,452	209,397,798	-	-	-	
Total All Funds	\$ 1,052,223,385	\$1,125,734,404	\$ (6,248,866)	\$ (67,262,153)	2,774.56	(34.10)	

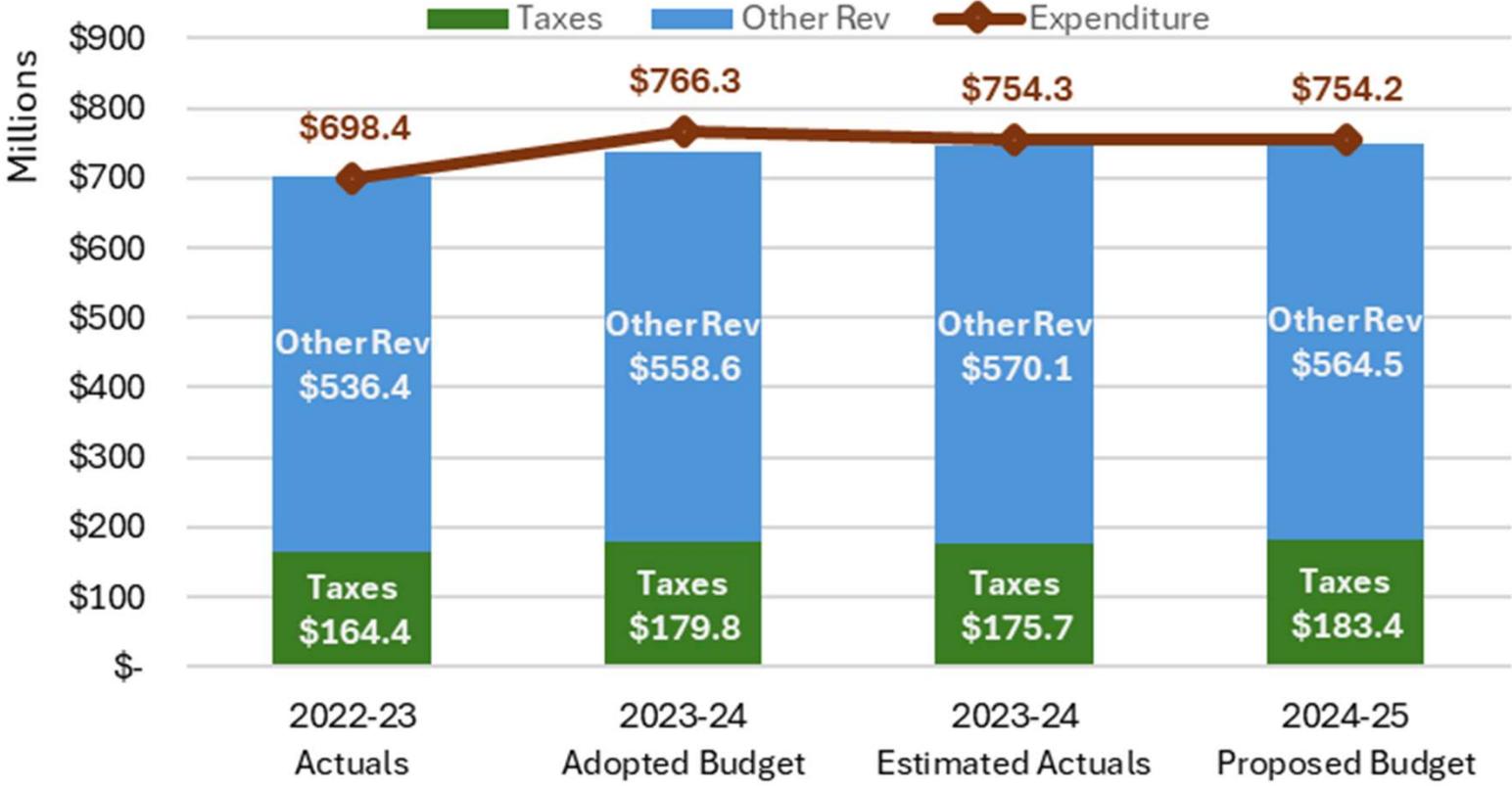
Excerpt from
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Proposed General Fund

Excerpt from
4/09/24 Budget
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General Fund Proposed 2024-25 Budget



General Fund by Type: Expenditures

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Navigating the Budget

Proposed 2024-25 Budget

Imminent Challenges

Questions - End

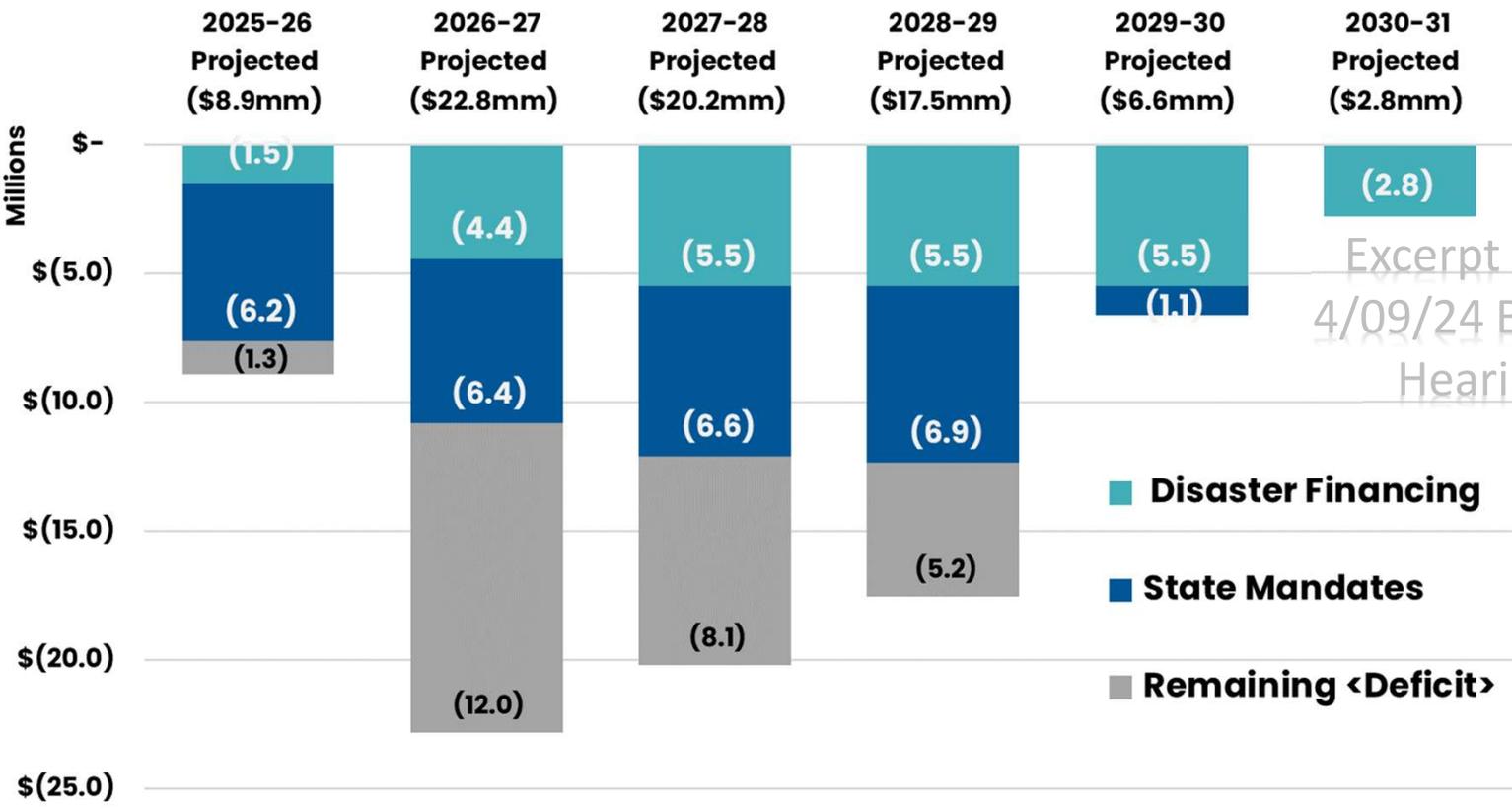
	2022-23	2023-24	2023-24	2024-25	
Proposed 2024-25 Budget -	2022-23	2023-24	Estimated	Proposed	Change from
General Fund Expenditures by Type	Actuals	Adopted Budget	Actuals	Budget	Adopted
Salaries and Employee Benefits	359,775,866	401,649,226	387,158,905	411,486,534	9,837,308
Services and Supplies	187,407,642	236,038,420	249,753,916	226,552,957	(9,485,463)
Other Charges	139,359,374	125,690,739	129,063,350	107,019,227	(18,671,512)
Other Financing Uses	34,850,059	31,833,667	24,989,209	20,808,610	(11,025,057)
Contingencies	-	7,571,385	380,792	1,500,000	(6,071,385)
Fixed Assets	1,527,183	1,772,652	2,038,493	728,000	(1,044,652)
Intrafund Transfers	(24,569,426)	(38,295,956)	(39,053,182)	(13,942,874)	24,353,082
Total Expenditures	\$ 698,350,698	\$ 766,260,133	\$ 754,331,483	\$ 754,152,454	\$ (12,107,679)

Excerpt from
4/09/24 Budget
Hearing

General Fund Out Year Forecast

- Introduction
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General Fund Forecasted Actuals through 2030-31



Excerpt from
4/09/24 Budget
Hearing

- Disaster Financing
- State Mandates
- Remaining <Deficit>

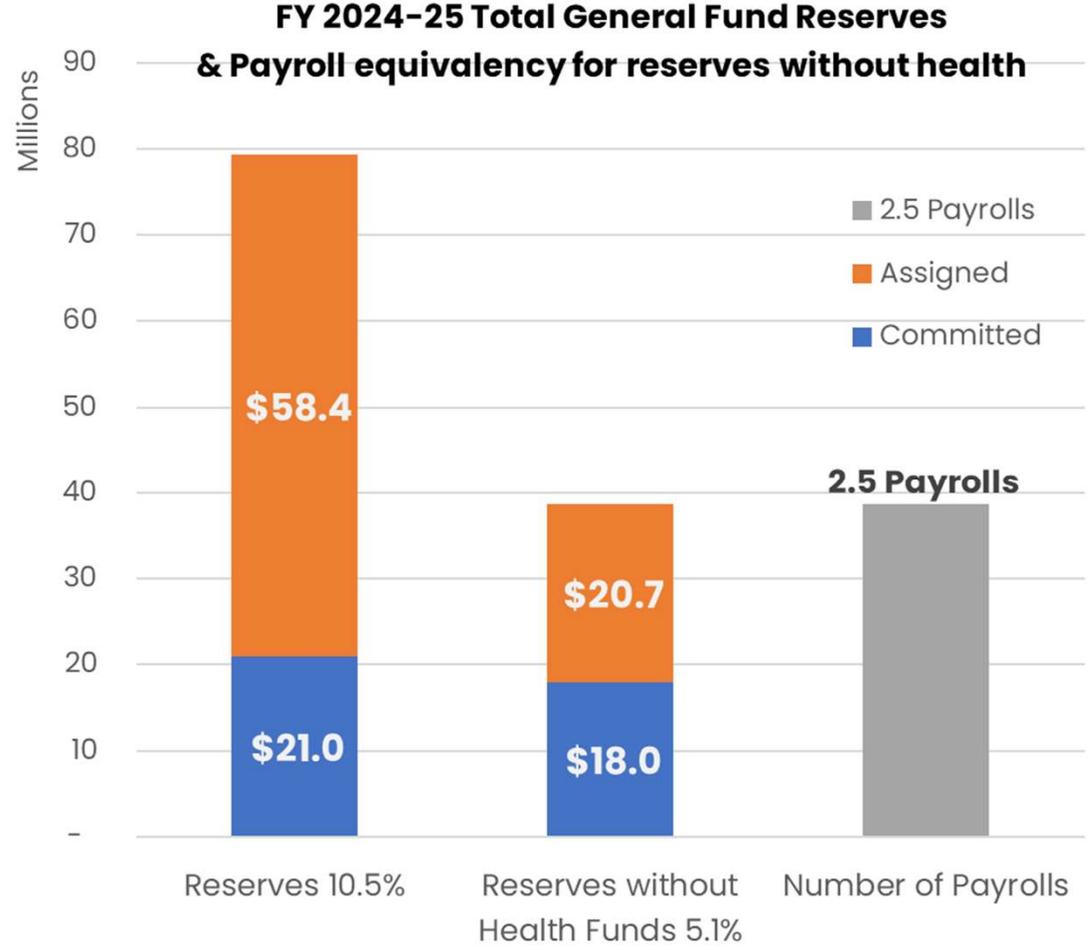
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- Questions - End

General Fund Reserves at 10.5%... but

\$79.4 Million Reserve risks:

- Relies on \$40.7 mm for health initiatives
- Insufficient against natural disasters

Excerpt from
4/09/24 Budget
Hearing



Our Budget Cycle

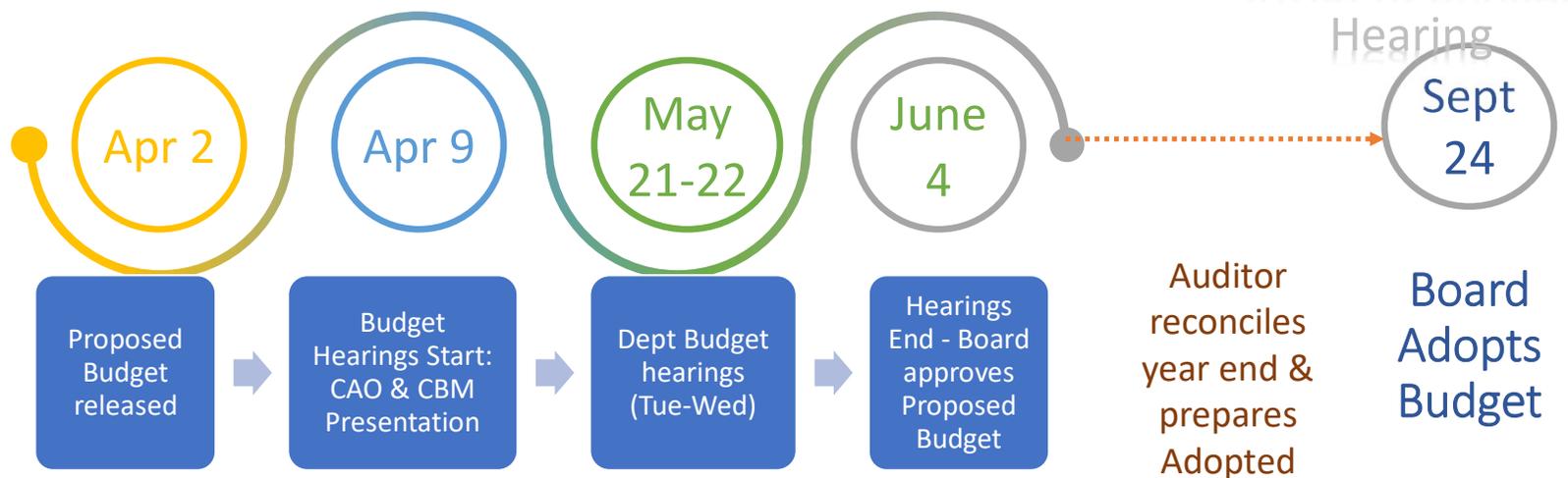
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Excerpt from 4/09/24 Budget Hearing

Imminent Challenges

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- California \$73 Billion Budget Deficit
- Financing partial recovery from fires and 2023 storm disasters
- Adapting to new normal recurring natural disasters
- Federal reimbursement process
- Mandated Service Changes
- Systematic Underfunding
- Aging Facilities and Infrastructure
- Limited but funded reserves

Excerpt from
4/09/24 Budget
Hearing

Questions?

Thank You

Excerpt from
4/09/24 Budget
Hearing

Summarized Recommended Actions:

- Accept the Proposed 2024-25 Budget
- Continue the budget public hearing to May 21, 2024.

